



KING COUNTY

1200 King County Courthouse
516 Third Avenue
Seattle, WA 98104

Signature Report

September 21, 2004

Motion 12005

Proposed No. 2004-0451.1

Sponsors Constantine and Patterson

1 A MOTION directing the county auditor to add a
2 performance measurement program to the auditor's 2005
3 work plan and requesting the county executive, assessor,
4 sheriff, prosecuting attorney and presiding judges of the
5 superior and district courts to participate in an advisory
6 performance measurement work group.

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9 WHEREAS, King County is dedicated to be the best government possible, and

10 WHEREAS, King County residents demand the highest level of public services
11 and expect that their tax dollars will be used wisely to provide those services, and

12 WHEREAS, the metropolitan King County council and King County executive
13 are committed to the efficient and effective delivery of services that improve the lives of
14 residents, and

15 WHEREAS, performance measurement can be an effective tool that may be used
16 by county residents, elected leaders and policy makers to prioritize county goals and align
17 public services to those goals, and

18 WHEREAS, performance measurement should be directly linked to resource
19 allocation decisions, and

20 WHEREAS, county performance on how well it is meeting its goals should be
21 publicly reported to residents, and

22 WHEREAS, performance measurement may also be used by managers for
23 strategic planning, program evaluation and budgeting, and

24 WHEREAS, performance measurement has been in use by King County for more
25 than a decade, and

26 WHEREAS, in October 2002, the metropolitan King County council adopted
27 Motion 11561 that encouraged the executive to broaden and deepen the use of
28 performance measurement throughout county government as a way of enhancing
29 management of scarce resources and demonstrating accountability, and

30 WHEREAS, in November 2002, the metropolitan King County council adopted
31 Ordinance 14517 that included a budget proviso that requested the executive to submit a
32 work plan and schedule for implementation of a performance measurement program and
33 provided funding for a full-time position to manage the executive's performance
34 management program full-time, and

35 WHEREAS, in June 2003, the metropolitan King County council adopted Motion
36 11739 that requested the executive to participate in a collaborative performance
37 measurement work group managed by the county auditor, and

38 WHEREAS, the performance measurement work group consisted of staff from
39 the office of management and budget, the department of natural resources and parks, the
40 department of transportation, the department of executive services, the department of

41 community and human services, the King County auditor's office and the metropolitan
42 King County council, and

43 WHEREAS, in June 2004, Dye Management Group, Inc., found in their
44 countywide finance, human resource, payroll and budget system quantifiable business
45 case that there was limited performance measurement in use in King County, and

46 WHEREAS, the performance measurement work group recommended that King
47 County:

- 48 1. Focus on performance measurement capacity building and support;
- 49 2. Balance expectations for improvement with resource availability;
- 50 3. Develop a countywide framework for collaboration; and
- 51 4. Manage the detail, and

52 WHEREAS, in August 2004, the performance measurement work group
53 consultant, SMG/Columbia Consulting, recommended in their King County Auditor's
54 Performance Measurement Program Final Report that King County:

- 55 1. Reallocate resources to create a sustainable performance measurement process;
- 56 2. Integrate business planning and performance measurement into daily
57 management processes; and
- 58 3. Build on the collaboration that was established by the performance
59 measurement work group, and

60 WHEREAS, in a September 14, 2004, memorandum from the county auditor to
61 the chair of the labor, operations and technology committee the auditor recommended
62 that metropolitan King County council:

63 1. Continue the performance measurement work group and expand its
64 membership to include representatives of agencies headed by separately elected county
65 officials;

66 2. Empower the performance measurement work group to develop a work plan to
67 determine feasible next steps such as developing legislation revising county code
68 provisions on performance measurement to promote a uniform, countywide performance
69 measurement and reporting system; and

70 3. Establish countywide goals for pursuing a countywide strategic performance
71 measurement and reporting system;

72 NOW, THEREFORE, BE IT MOVED by the Council of King County:

73 The county auditor is directed to include in the auditor's 2005 work plan a
74 performance measurement program. The program will continue the advisory
75 performance measurement work group that is managed by the county auditor. The work
76 group will consist of staff from the office of management and budget, executive
77 departments, the King County auditor's office and the metropolitan King County council.
78 The work group may also include staff from the assessor's office, the sheriff's office, the
79 prosecuting attorney's office, district court and superior court. The work group will
80 develop a work plan to determine feasible next steps to establish a countywide system of
81 strategic performance measurement and reporting that is directly linked to resource
82 allocation decisions and is publicly reported. Possible work plan items may include
83 developing legislation revising county code provisions on performance measurement to
84 promote a uniform, countywide performance measurement and reporting system.

Motion 12005

85 The executive is requested to continue his participation in an advisory
86 performance measurement work group.

87 The King County assessor, the King County sheriff, the King County prosecuting
88 attorney, the presiding judge of district court and the presiding judge of superior court are
89 requested to participate in an advisory performance measurement work group.

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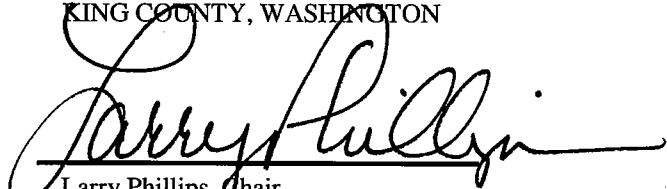
Motion 12005 was introduced on 9/13/2004 and passed by the Metropolitan King County Council on 9/20/2004, by the following vote:

Yes: 12 - Mr. Phillips, Ms. Edmonds, Mr. von Reichbauer, Ms. Lambert, Mr. Pelz, Mr. Ferguson, Mr. Hammond, Mr. Gossett, Ms. Hague, Mr. Irons, Ms. Patterson and Mr. Constantine

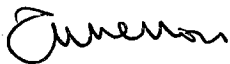
No: 0

Excused: 1 - Mr. McKenna

KING COUNTY COUNCIL
KING COUNTY, WASHINGTON


Larry Phillips, Chair

ATTEST:



Anne Noris, Clerk of the Council

Attachments None